

THE MEDICAL CENTER AT CAVERNA

Community Health Needs Assessment & Strategic Implementation Plan for 2019-2021





# The Medical Center at Caverna Community Health Needs Assessment (CHNA) & Str

# Community Health Needs Assessment (CHNA) & Strategic Implementation Plan

# **Table of Contents**

Organizational Description	3
Service Area Description	5
Existing Licensed Healthcare Resources in BRADD Area	6
Mission, Vision & Values	19
Purpose	20
Executive Summary	20
Process	21
Community Demographics	25
Strategic Implementation Plan for Hospital	28
Partnerships with Key Community Organizations	28
Implementation Strategies	29
Identified Priority: Substance Abuse	29
Identified Priority: Chronic Disease & Management	30
Communication Plan	31
Conclusion	31



#### ORGANIZATIONAL DESCRIPTION

The Bowling Green-Warren County Hospital Corporation (the "Corporation") is a private non-stock, nonprofit Kentucky corporation that operates a hospital facility in Bowling Green, Kentucky under the name "The Medical Center at Bowling Green"; since 1993 a hospital and long term care and rehab facility in Scottsville, Kentucky under the name "The Medical Center at Scottsville"; and since 2016 a hospital in Horse Cave, Kentucky under the name "The Medical Center at Caverna". The three facilities are part of one corporation but are separately licensed by the State of Kentucky. References herein to "The Medical Center" refers to the combined facilities. References herein to "The Medical Center at Bowling Green" refer to the Corporation's facilities in Bowling Green, Kentucky. References herein to "The Medical Center at Scottsville, Kentucky. References herein to "The Medical Center at Caverna" refer to the Corporation's facilities in Horse Cave, Kentucky.

The Corporation has been determined by the Internal Revenue Service (the "IRS") to be a charitable organization as described in Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the "Code") and is exempt from federal income taxation by virtue of Sections 501(a) and 501(c)(3) of the Code.

The Corporation is owned and controlled by Commonwealth Health Corporation, Inc. ("Commonwealth"), a non-stock, nonprofit Kentucky corporation, under a holding company arrangement which was established in 1984. Commonwealth has been determined by the IRS to be a charitable organization as described in Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the "Code") and is exempt from federal income taxation by virtue of Sections 501(a) and 501(c)(3) of the Code.

In 1980, The Medical Center at Bowling Green moved into a new, six-story, state-of-the-art facility occupying 298,000 square feet on a 17-acre campus. Since 1980, because of an expanding demand for inpatient and outpatient services, several additions to The Medical Center at Bowling Green have been made, and both clinical and patient areas have been renovated and modernized.



The Medical Center at Bowling Green has undergone a series of expansions and has grown to be the largest and most comprehensive hospital facility in Southcentral Kentucky, offering a wide range of acute care and specialty services.

#### **The Medical Center at Caverna**

The Medical Center at Caverna offers residents of Hart County and the surrounding area convenient access to experienced doctors, quality healthcare services and health information.

On January 1, 2016, the Corporation purchased the assets and liabilities of Caverna Memorial Hospital (which opened its doors in June, 1967) and has operated the facility as a separately licensed hospital under the name "The Medical Center at Caverna" (Hospital). The hospital provides community members with high quality inpatient and outpatient services including a 24 hour full service emergency room.

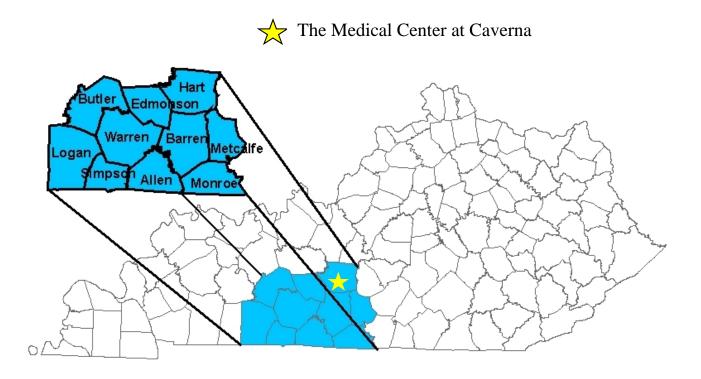
The hospital also provides laboratory, x-ray, CT Scanning, ultrasound, digital mammography, mobile MRI, respiratory therapy and rehabilitation services. The facility is licensed as a 25-bed Critical Access Hospital and has two provider-based Rural Health Clinics: one in Horse Cave, KY and one in Munfordville, KY. The hospital currently employs a board certified internist, a board certified Family Medicine practitioner and two APRNs for the two Rural Health Clinics. It utilizes several specialists through its Specialty Clinic.

Endoscopies and minor surgeries are available at the facility as scheduled procedures. Chemotherapy services have been available since late 2018. Recent services staffed at the specialty clinic include cardiology, pulmonology, general surgery, oncology, hematology, OB/GYN and orthopedics. The hospital also operates an outpatient geriatric mental health service program under the name "Senior Perspectives Caverna".

# Service Area Description

The primary service area for The Medical Center at Caverna is Hart County, which has an approximate population of 18,757 according to the latest U.S. Census Department estimates. Bowling Green, Kentucky, the county seat of Warren County, is where the Corporation's major facilities are located. The latest Census data indicates Warren County's population is approximately 128,845.

## The Medical Center at Caverna CHNA Service Area





# Existing Licensed Healthcare Resources in BRADD Area

\*\*\* Kentucky Cabinet for Health and Family Services. BRADD Licensed Health Care Facilities [Table]. *OIG Directories*. Retrieved from URL https://chfs.ky.gov/agencies/os/oig/dhc/Pages/hct.aspx

County	Facility Name	City	Certified Beds	
ALLEN	CAL TURNER REHAB AND SPECIALTY CARE	SCOTTSVILLE	110	LONG TERM CARE
BARREN	SIGNATURE HEALTHCARE OF GLASGOW REHAB & WELLNESS CENTER	GLASGOW	68	LONG TERM CARE
BARREN	GLASGOW STATE NURSING FACILITY	GLASGOW	100	LONG TERM CARE
BARREN	GLENVIEW HEALTH CARE FACILITY	GLASGOW	60	LONG TERM CARE
BARREN	NHC HEALTHCARE GLASGOW	GLASGOW	194	LONG TERM CARE
BARREN	T J SAMSON COMMUNITY HOSPITAL	GLASGOW	16	LONG TERM CARE
EDMONSON	EDMONSON CENTER	BROWNSVILLE	74	LONG TERM CARE
HART	SIGNATURE HEALTHCARE OF HART COUNTY REHAB & WELLNESS CENTER	HORSE CAVE	104	LONG TERM CARE
LOGAN	AUBURN HEALTH CARE	AUBURN	66	LONG TERM CARE
LOGAN	CREEKWOOD PLACE NURSING & REHAB CENTER, INC	RUSSELLVILLE	104	LONG TERM CARE
METCALFE	METCALFE HEALTH CARE CENTER	EDMONTON	71	LONG TERM CARE
MONROE	SIGNATURE HEALTHCARE OF MONROE COUNTY REBAB AND WELLNESS CENTER	TOMPKINSVILLE	104	LONG TERM CARE
SIMPSON	FRANKLIN-SIMPSON NURSING AND REHABILITATION CENTER	FRANKLIN	98	LONG TERM CARE



WARREN	BOWLING GREEN NURSING AND REHABILITATION CENTER	BOWLING GREEN	66	LONG TERM CARE
WARREN	CHRISTIAN HEALTH CENTER	BOWLING GREEN	39	LONG TERM CARE
WARREN	COLONIAL CENTER	BOWLING GREEN	48	LONG TERM CARE
WARREN	GREENWOOD NURSING & REHABILITATION CENTER	BOWLING GREEN	128	LONG TERM CARE
WARREN	HOPKINS CENTER	WOODBURN	50	LONG TERM CARE
WARREN	MAGNOLIA VILLAGE	BOWLING GREEN	60	LONG TERM CARE
WARREN	SIGNATURE HEALTHCARE OF BOWLING GREEN	BOWLING GREEN	176	LONG TERM CARE
BARREN	BARREN COUNTY NURSING AND REHABILITATION	GLASGOW	94	LONG TERM CARE
BUTLER	MORGANTOWN CARE AND REHABILITATION CENTER	BUTLER	122	LONG TERM CARE
ALLEN	THE MEDICAL CENTER AT SCOTTSVILLE	SCOTTSVILLE	25	CRITICAL ACCESS HOSPITAL
BARREN	TJ SAMSON COMMUNITY HOSPITAL	GLASGOW	180	ACUTE
HART	THE MEDICAL CENTER AT CAVERNA	HORSE CAVE	25	CRITICAL ACCESS HOSPITAL
LOGAN	LOGAN MEMORIAL HOSPITAL	RUSSELLVILLE	75	ACUTE
MONROE	MONROE COUNTY MEDICAL CENTER	TOMPKINSVILLE	49	ACUTE
SIMPSON	THE MEDICAL CENTER AT FRANKLIN	FRANKLIN	25	CRITICAL ACCESS HOSPITAL
WARREN	TRISTAR GREENVIEW REGIONAL HOSPITAL	BOWLING GREEN	211	ACUTE

WARREN	RIVENDELL BEHAVIORAL HEALTH SERVICES	BOWLING GREEN	125	PSYCHIATRIC
WARREN	SOUTHERN KY REHAB HOSPITAL	BOWLING GREEN	60	REHAB
WARREN	THE MEDICAL CENTER AT BOWLING GREEN	BOWLING GREEN	337	ACUTE
WARREN	MEDICAL CENTER URGENTCARE	BOWLING GREEN	0	AMBULATORY CARE CLINIC
BARREN	T J SAMSON AMBULATORY CARE CENTER	GLASGOW	0	AMULATORY CARE CLINIC
BARREN	MCPEAK SURGERY CENTER	GLASGOW	0	AMBULATORY SURGICAL CENTER
WARREN	LIFESKILLS	BOWLING GREEN	0	COMMUNITY MENTAL HEALTH CENTER
LOGAN	ACTIVE DAY OF RUSSELLVILLE	RUSSELLVILLE	0	ADULT DAY HEALTH
WARREN	BARREN RIVER ADULT DAY CARE CENTER	BOWLING GREEN	0	ADULT DAY HEALTH
METCALFE	SHUFFETT'S ADULT DAY CARE, INC	EDMONTON	0	ADULT DAY HEALTH
METCALFE	GOLDEN YEARS ADULT DAY HEALTH CENTER	EDMONTON	0	ADULT DAY HEALTH
HART	THE OLE HOMEPLACE ADULT DAY HEALTH CARE CENTER-HART	MUNFORDVILLE	0	ADULT DAY HEALTH
WARREN	ACTIVE DAY OF BOWLING GREEN	BOWLING GREEN	0	ADULT DAY HEALTH
MONROE	MONROE COUNTY MEDICAL CENTER	TOMPKINSVILLE	0	ADULT DAY HEALTH
EDMONSON	ACTIVE DAY OF BROWNSVILLE	BROWNSVILLE	0	ADULT DAY HEALTH
BARREN	JUST FAMILY, INC	GLASGOW	0	ADULT DAY HEALTH

WARREN	FRESENIUS MEDICAL CARE BOWLING GREEN WARREN COUNTY	BOWLING GREEN	0	END STAGE RENAL DIALYSIS
WARREN	BOWLING GREEN HOME THERAPIES	BOWLING GREEN	0	END STAGE RENAL DIALYSIS
WARREN	DIALYSIS OF WARREN COUNTY	BOWLING GREEN	0	END STAGE RENAL DIALYSIS
BARREN	T J SAMSON KIDNEY CARE	GLASGOW	0	END STAGE RENAL DIALYSIS
WARREN	LOST RIVER DIALYSIS	BOWLING GREEN	0	END STAGE RENAL DIALYSIS
SIMPSON	FRESENIUS KIDNEY CARE RED OAK	FRANKLIN	0	END STAGE RENAL DIALYSIS
BARREN	FRESENIUS MEDICAL CARE GLASGOW	GLASGOW	0	END STAGE RENAL DIALYSIS
WARREN	RAINBOW, LLC	BOWLING GREEN	0	HOME HEALTH AGENCY
MONROE	LIFELINE HOME HEALTH	TOMPKINSVILLE	0	HOME HEALTH AGENCY
BARREN	T. J. SAMSON COMM HOSP HOME CARE PROGRAM	GLASGOW	0	HOME HEALTH AGENCY
WARREN	THE MEDICAL CENTER HOME CARE PROGRAM	BOWLING GREEN	0	HOME HEALTH AGENCY
WARREN	LIFELINE HEALTH CARE OF WARREN	BOWLING GREEN	0	HOME HEALTH AGENCY
LOGAN	LIFELINE HEALTH CARE OF LOGAN	RUSSELLVILLE	0	HOME HEALTH AGENCY
BARREN	T J SAMSON COMMUNITY HOSPITAL HOME CARE HOSPICE	GLASGOW	0	HOSPICE
WARREN	HOSPICE OF SOUTHERN KENTUCKY	BOWLING GREEN	0	HOSPICE
LOGAN	LIFESKILLS RESIDENTIAL DEVELOPMENT	RUSSELLVILLE	0	MENTALLY RETARDED/DEVELOPMENTALLY DISABLED GROUP HOME

WARREN	FAIRVIEW COMMUNITY HEALTH CENTER	BOWLING GREEN	0	PRIMARY CARE CENTER
BARREN	SPECTRUM CARE ACADEMY OF GLASGOW II	CAVE CITY	0	PRTF
BARREN	SPECTRUM CARE ACADEMY OF GLASGOW I	CAVE CITY	0	PRTF
WARREN	GGC WALK-IN CLINICS	BOWLING GREEN	0	SPECIALIZED HEALTH CLINIC
WARREN	COMMUNITY CLINIC	BOWLING GREEN	0	SPECIALIZED HEALTH CLINIC
BARREN	THE BARREN RIVER REGIONAL CANCER CENTER, INC	GLASGOW	0	SPECIALIZED MEDICAL TECHNOLOGY SERVICES
WARREN	WESTERN KENTUCKY DIAGNOSTIC IMAGING	BOWLING GREEN	0	SPECIALIZED MEDICAL TECHNOLOGY SERVICES
HART	CAVERNA PRIMARY CARE CLINIC	HORSE CAVE	0	PHYSICIAN OFFICE/LAB
BUTLER	ALL EASE CHIROPRACTIC, LLC	MORGANTOWN	0	PHYSICIAN OFFICE/LAB
WARREN	A NEW START	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
WARREN	ANSON HSIEH, MD	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
EDMONSON	A PLUS FAMILY HEALTHCARE	BROWNSVILLE	0	PHYSICIAN OFFICE/LAB
WARREN	BLUEGRASS MEDICAL CARE	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
WARREN	ASSOCIATE IN PHYSICIAN SERVICES	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
ALLEN	ASSOCIATES IN PHYSICIAN SERVICES	SCOTTSVILLE	0	PHYSICIAN OFFICE/LAB
ALLEN	BLOINK CHIROPRACITC	SCOTTSVILLE	0	PHYSICIAN OFFICE/LAB
WARREN	BLUEGRASS HEALTH CLINIC	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
WARREN	BOWLING GREEN DERMATOLOGY & SKIN CANCER SPECIALIST	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB

#### **BOWLING GREEN** WARREN **BOWLING GREEN** 0 PHYSICIAN OFFICE/LAB INTERNAL MEDICINE BOWLING GREEN VA WARREN BOWLING GREEN 0 PHYSICIAN OFFICE/LAB OUTPATIENT CLINIC WARREN BREIWA, WARE & JESKIE BOWLING GREEN 0 PHYSICIAN OFFICE/LAB WARREN BRIAN K MACY MD **BOWLING GREEN** 0 PHYSICIAN OFFICE/LAB BUTLER COUNTY FAMILY BUTLER MORGANTOWN 0 PHYSICIAN OFFICE/LAB CARE CARDIOLOGY ASSOCIATES BARREN GLASGOW 0 PHYSICIAN OFFICE/LAB OF SOUTHERN KY CAREHERE HEALTH WARREN **BOWLING GREEN** 0 PHYSICIAN OFFICE/LAB CENTER CAVERNA PRIMARY CARE HART HORSE CAVE 0 PHYSICIAN OFFICE/LAB CLINIC COMMONWEALTH HEALTH ALLEN SCOTTSVILLE 0 PHYSICIAN OFFICE/LAB CORPORATION COMPREHENSIVE PAIN WARREN BOWLING GREEN 0 PHYSICIAN OFFICE/LAB SPECIALISTS COMPTON & COMPTON SIMPSON FRANKLIN 0 PHYSICIAN OFFICE/LAB EYE CARE, PLLC WARREN DAVID C NAPIER MD BOWLING GREEN 0 PHYSICIAN OFFICE/LAB DR CHARLES MATHIS LOGAN RUSSELLVILLE 0 PHYSICIAN OFFICE/LAB OFFICE DR SANDA CRNKIC DBA SIMPSON 0 FRANKLIN PHYSICIAN OFFICE/LAB SPINECARE CHIROPRACTIC EAST SIDE FAMILY GLASGOW **BARREN** 0 PHYSICIAN OFFICE/LAB MEDICAL WARREN ENT BOWLING GREEN **BOWLING GREEN** 0 PHYSICIAN OFFICE/LAB ENT BOWLING GREEN FRANKLIN SIMPSON 0 PHYSICIAN OFFICE/LAB FRANKLIN BARREN FAMILY PRACTICE CENTER GLASGOW 0 PHYSICIAN OFFICE/LAB

#### SIMPSON FAST PACE KENTUCKY **FRANKLIN** 0 PHYSICIAN OFFICE/LAB LOGAN FAST PACE KENTUCKY RUSSELLVILLE 0 PHYSICIAN OFFICE/LAB MONROE GAMALIEL 0 GAMALIEL CLINIC PHYSICIAN OFFICE/LAB GGC-MUNFORDVILLE -MUNFORDVILLE 0 HART PHYSICIAN OFFICE/LAB PANDEYA GHAYTH M HAMMAD, MD, BUTLER MORGANTOWN 0 PHYSICIAN OFFICE/LAB PSC GLASGOW PEDIATRICS BARREN **GLASGOW** 0 PHYSICIAN OFFICE/LAB HEALTHCARE GLASGOW URGENT CLINIC BARREN GLASGOW 0 PHYSICIAN OFFICE/LAB INC GLASGOW TREATMENT BARREN BARREN 0 PHYSICIAN OFFICE/LAB CENTER WARREN THE GLASSER CLINIC **BOWLING GREEN** 0 PHYSICIAN OFFICE/LAB GLK ENTERPRISES, LLC **EDMONSON** BROWNSVILLE 0 PHYSICIAN OFFICE/LAB DBA WILKES CLINIC GRAVES GILBERT CLINIC -WARREN BOWLING GREEN 0 PHYSICIAN OFFICE/LAB PEDIATRIC ASSOCIATES GRAVES GILBERT CLINIC -WARREN **BOWLING GREEN** 0 PHYSICIAN OFFICE/LAB PRIME CARE GRAVES GILBERT CLINIC -WARREN BOWLING GREEN 0 PHYSICIAN OFFICE/LAB WKU GRAVES GILBERT CLINIC-SIMPSON FRANKLIN 0 PHYSICIAN OFFICE/LAB ADAMS GRAVES GILBERT CLINIC **BARREN** CAVE CITY 0 PHYSICIAN OFFICE/LAB CAVE CITY WILLIAMS GRAVES GILBERT CLINIC WARREN **BOWLING GREEN** 0 PHYSICIAN OFFICE/LAB FAMILY CARE CENTER

FRANKLIN

**BOWLING GREEN** 

0

0

PHYSICIAN OFFICE/LAB

PHYSICIAN OFFICE/LAB

SIMPSON

WARREN

GRAVES GILBERT CLINIC

FRANKLIN RED OAK

GRAVES GILBERT CLINIC

FCC - LINDSEY WHITEMAN

			•	
WARREN	GRAVES GILBERT CLINIC GRANESE	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
BARREN	GRAVES GILBERT CLINIC GLASGOW	GLASGOW	0	PHYSICIAN OFFICE/LAB
WARREN	GRAVES GILBERT CLINIC HSIEH	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
WARREN	GRAVES GILBERT CLINIC HARTLAND	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
BUTLER	GRAVES GILBERT CLINIC MORGANTOWN	MORGANTOWN	0	PHYSICIAN OFFICE/LAB
WARREN	GRAVES GILBERT CLINIC MAB	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
LOGAN	GRAVES GILBERT CLINIC LEWISBURG	LOGAN	0	PHYSICIAN OFFICE/LAB
LOGAN	GRAVES GILBERT CLINIC PSC	RUSSELLVILLE	0	PHYSICIAN OFFICE/LAB
BARREN	GRAVES GILBERT CLINIC SOUTH	GLASGOW	0	PHYSICIAN OFFICE/LAB
WARREN	GRAVES GILBERT CLINIC UROLOGY GROUP	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
WARREN	GRAVES GILBERT CLINIC WALK-IN-CARE	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
WARREN	GRAVES GILBERT CLINIC YURCHISIN	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
WARREN	GREENVIEW MEDICAL GROUP BOWLING GREEN	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
WARREN	GREENVIEW MEDICAL GROUP THE ALLEN CLINIC	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
WARREN	GREENWOOD URGENT CLINIC	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
WARREN	HEALTHFIRST FAMILY MEDICAL CLINIC	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
WARREN	INDAR M JHAMB MD	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
SIMPSON	INTERVENTIONAL PAIN SPECIALISTS	FRANKLIN	0	PHYSICIAN OFFICE/LAB
ALLEN	INTERVENTIONAL PAIN SPECIALISTS	SCOTTSVILLE	0	PHYSICIAN OFFICE/LAB
BARREN	INTERVENTIONAL PAIN SPECIALISTS	GLASGOW	0	PHYSICIAN OFFICE/LAB

WARREN	INTERVENTIONAL PAIN SPECIALISTS OF BOWLING GREEN	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
BARREN	JACKSON HEALTH AND WELLNESS CLINIC	GLASGOW	0	PHYSICIAN OFFICE/LAB
BARREN	JAMES P CREWS MD	CAVE CITY	0	PHYSICIAN OFFICE/LAB
WARREN	JEFFREY PURVIS MD	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
WARREN	KENTUCKY SKIN CANCER CENTER	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
WARREN	K G SAHETYA MD PSC	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
LOGAN	LAWRENCE JOSEPH GOTTS, DO	RUSSELLVILLE	0	PHYSICIAN OFFICE/LAB
LOGAN	LOGAN PHYSICIANS PRACTICE LLC	RUSSELLVILLE	0	PHYSICIAN OFFICE/LAB
LOGAN	LOGAN PRIMARY CARE AUBURN	AUBURN	0	PHYSICIAN OFFICE/LAB
LOGAN	LOGAN SPECIALTY CLINIC	RUSSELLVILLE	0	PHYSICIAN OFFICE/LAB
BARREN	MEDICAL ASSOC OF SOUTHERN KENTUCKY	GLASGOW	0	PHYSICIAN OFFICE/LAB
WARREN	MED CENTER HEALTH NEUROLOGY	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
WARREN	MED CENTER PRIMARY CARE	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
SIMPSON	MEDICAL CENTER PRIMARY CARE FRANKLIN	SIMPSON	0	PHYSICIAN OFFICE/LAB
WARREN	MEDICAL CENTER URGENTCARE	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
ALLEN	THE MEDICAL CTR SCOTTSVILLE PRIMARY CARE CLINIC	SCOTTSVILLE	0	PHYSICIAN OFFICE/LAB
MONROE	MONROE CO MEDICAL CENTER MEDICAL PRACTICE	TOMPKINSVILLE	0	PHYSICIAN OFFICE/LAB
MONROE	MONROE FAMILY MEDICAL CENTER	TOMPKINSVILLE	0	PHYSICIAN OFFICE/LAB

WARREN	MORT SHAHMIR MD	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
HADT	MUNFORDVILLE PRIMARY	MINEODDWILLE	0	DITYCICIAN OFFICE / AD
HART	CARE CLINIC	MUNFORDVILLE	0	PHYSICIAN OFFICE/LAB
HART	NEPHROLOGY ASSOCIATES OF KENTUCKIANA	MUNFORDVILLE	0	PHYSICIAN OFFICE/LAB
WARREN	NORTON CHILDREN'S MATERNAL FETAL MEDICINE	WARREN	0	PHYSICIAN OFFICE/LAB
LOGAN	P K HAYDEN LOGAN FAMILY PRACTICE	RUSSELLVILLE	0	PHYSICIAN OFFICE/LAB
BARREN	PENDLETON FAMILY CARE	GLASGOW	0	PHYSICIAN OFFICE/LAB
LOGAN	RONALD B ELDER MD PSC	RUSSELLVILLE	0	PHYSICIAN OFFICE/LAB
WARREN	SAM KESRI MD	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
SIMPSON	SAM PERSAD MD	FRANKLIN	0	PHYSICIAN OFFICE/LAB
WARREN	SCOTT C SIMS MD	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
ALLEN	SCOTTSVILLE URGENT CLINIC	SCOTTSVILLE	0	PHYSICIAN OFFICE/LAB
WARREN	SPERO HEALTH	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
BUTLER	ST CAMILLUS URGENTCARE MORGANTOWN	MORGANTOWN	0	PHYSICIAN OFFICE/LAB
WARREN	THE SUNSHINE HEALTHCARE CENTER	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB
BARREN	T J SAMSON OUTPATIENT SERVICES UROLOGY & GI	GLASGOW	0	PHYSICIAN OFFICE/LAB
BARREN	T J HEALTH PARTNERS THE WALMART CLINIC	GLASGOW	0	PHYSICIAN OFFICE/LAB
BARREN	T J HEALTH PAVILION LABORATORY	GLASGOW	0	PHYSICIAN OFFICE/LAB
WARREN	TAPP MEDICAL CLINIC	BOWLING GREEN	0	PHYSICIAN OFFICE/LAB

OWLING GREEN	0	
	U	PHYSICIAN OFFICE/LAB
OWLING GREEN	0	PHYSICIAN OFFICE/LAB
OMPKINSVILLE	0	PHYSICIAN OFFICE/LAB
GLASGOW	0	PHYSICIAN OFFICE/LAB
OWLING GREEN	0	PHYSICIAN OFFICE/LAB
GLASGOW	0	PHYSICIAN OFFICE/LAB
OWLING GREEN	0	PHYSICIAN OFFICE/LAB
OWLING GREEN	0	PHYSICIAN OFFICE/LAB
OWLING GREEN	0	PHYSICIAN OFFICE/LAB
OWLING GREEN	0	PHYSICIAN OFFICE/LAB
OWLING GREEN	0	LAB
OWLING GREEN	0	LAB
UNFORDVILLE	0	LAB
WLING GREEN	0	LAB
OWLING GREEN	0	LAB
GLASGOW	0	LAB
OWLING GREEN	0	PRESCRIBED PEDIATRIC EXTENDED CARE
OWLING GREEN	0	ALCOHOL DRUG PREVENTION
USSELLVILLE	0	ALCOHOL AND OTHER DRUG ENTITY
	OMPKINSVILLE GLASGOW OWLING GREEN	OMPKINSVILLE 0  GLASGOW 0  OWLING GREEN 0



BARREN	ALLIANCE COUNSELING ASSOCIATES	GLASGOW	0	ALCOHOL AND OTHER DRUG ENTITY
BUTLER	ANDREA'S MISSION	MORGANTOWN	0	ALCOHOL AND OTHER DRUG ENTITY
BUTLER	ANDREA'S MISSION FOR MEN	MORGANTOWN	0	ALCOHOL AND OTHER DRUG ENTITY
WARREN	ASAP AT WILSON PLACE	BOWLING GREEN	0	ALCOHOL AND OTHER DRUG ENTITY
HART	BLUEGRASS PROFESSIONAL COUNSELING	MUNFORDVILLE	0	ALCOHOL AND OTHER DRUG ENTITY
WARREN	CENTER FOR BEHAVIORAL HEALTH KENTUCKY, INC	BOWLING GREEN	0	ALCOHOL AND OTHER DRUG ENTITY
WARREN	COMMUNITY RESOURCE CENTER INC	BOWLING GREEN	0	ALCOHOL AND OTHER DRUG ENTITY
WARREN	COMPASS COUNSELING	BOWLING GREEN	0	ALCOHOL AND OTHER DRUG ENTITY
WARREN	EDUCATIONAL COUNSELING OF AMERICA	BOWLING GREEN	0	ALCOHOL AND OTHER DRUG ENTITY
BARREN	FAMILY OPTIONS, INC	GLASGOW	0	ALCOHOL AND OTHER DRUG ENTITY
WARREN	HAVEN4CHANGE, INC	BOWLING GREEN	0	AODE-RESIDENTIAL FACILITY
WARREN	HILLTOP COUNSELING SERVICES	BOWLING GREEN	0	ALCOHOL AND OTHER DRUG ENTITY
WARREN	INTERVENTION COUNSELING	BOWLING GREEN	0	ALCOHOL AND OTHER DRUG ENTITY
WARREN	JOURNEYPURE BOWLING GREEN	BOWLING GREEN	0	ALCOHOL AND OTHER DRUG ENTITY
WARREN	LIFESKILLS, INC	BOWLING GREEN	0	ALCOHOL AND OTHER DRUG ENTITY
ALLEN	MORE TO LIFE COUNSELING, LLC	SCOTTSVILLE	0	ALCOHOL AND OTHER DRUG ENTITY
ALLEN	PARK PLACE RECOVERY CENTER FOR WOMEN	SCOTTSVILLE	0	ALCOHOL AND OTHER DRUG ENTITY
WARREN	PARK PLACE RECOVERY CENTER FOR MEN	BOWLING GREEN	0	ALCOHOL AND OTHER DRUG ENTITY
SIMPSON	PEACEFUL SOLUTIONS COUNSELING SERVICES	FRANKLIN	0	ALCOHOL AND OTHER DRUG ENTITY
WARREN	SOKY COUNSELING	BOWLING GREEN	0	ALCOHOL AND OTHER DRUG ENTITY



ALLEN	TIME OUT COMMUNITY COUNSELING & CORRECTIONAL SERVICE	SCOTTSVILLE	0	ALCOHOL AND OTHER DRUG ENTITY
WARREN	HOPEBRIDGE	BOWLING GREEN	0	BEHAVIORAL HEALTH SERVICES ORGANIZATION
WARREN	JOURNEYPURE BOWLING GREEN	BOWLING GREEN	0	BEHAVIORAL HEALTH SERVICES ORGANIZATION
LOGAN	MILLER FAMILY CARE HOME	AUBURN	3	FAMILY CARE HOMES
ALLEN	CORNERSTONE MANOR, LLC	SCOTTSVILLE	36	FREE STANDING PERSONAL CARE HOME
ALLEN	SCOTTSVILLE MANOR	SCOTTSVILLE	40	FREE STANDING PERSONAL CARE HOME
HART	HART COUNTY MANOR	MUNFORDVILLE	54	FREE STANDING PERSONAL CARE HOME
METCALFE	HARPER'S HOME FOR THE AGED	EDMONTON	27	FREE STANDING PERSONAL CARE HOME
SIMPSON	LEWIS MEMORIAL METHODIST HOME	FRANKLIN	23	FREE STANDING PERSONAL CARE HOME
WARREN	FERN TERRACE OF BOWLING GREEN, LLC	BOWLING GREEN	114	FREE STANDING PERSONAL CARE HOME
WARREN	THE HAVEN AT MASSEY SPRINGS	BOWLING GREEN	18	FREE STANDING PERSONAL CARE HOME
WARREN	COMFORT KEEPERS	BOWLING GREEN	0	CERTIFIED PERSONAL SERVICE AGENCY
ALLEN	COMPANION CARE SERVICES, LLC	SCOTTSVILLE	0	CERTIFIED PERSONAL SERVICE AGENCY
WARREN	HELP AT HOME, INC	BOWLING GREEN	0	CERTIFIED PERSONAL SERVICE AGENCY
WARREN	HOME INSTEAD SENIOR CARE	BOWLING GREEN	0	CERTIFIED PERSONAL SERVICE AGENCY
WARREN	RAINBOW, LLC	BOWLING GREEN	0	CERTIFIED PERSONAL SERVICE AGENCY
WARREN	TIMESAVERS KY, LLC	BOWLING GREEN	0	CERTIFIED PERSONAL SERVICE AGENCY

## Mission, Vision, and Values

# **Mission**

The Medical Center at Caverna's mission is to care for people and improve the quality of life in the communities we serve.

# **Vision**

The Medical Center at Caverna will be an innovative leader in healthcare delivery and outcomes.

# **What We Value**

# Quality

We are committed to providing the highest level of care and service at every opportunity.

# **People**

People are our most valuable resource. We work together to achieve our organization's goals. We treat everyone with honor, dignity and respect.

# **Accountability**

Each of us is responsible for managing our resources ethically and wisely.

# **Purpose**

The Community Health Needs Assessment has been completed for the following reasons:

- To help meet the Hospital's mission to care for people and improve the quality of life in the communities we serve:
- To comply with the Patient Protection and Affordable Care Act of 2010 and maintain the Hospital's tax exempt status;
- To establish community health needs for the Hospital's service area, to determine areas of greatest need, and to develop a strategic plan to address those needs;
- To involve internal and external resources to ensure needs of individuals are met and that efforts are not duplicated; and
- To create a sustainable process for conducting a community health needs assessment that can be continued for future assessments.

# **Executive Summary**

The Patient Protection and Affordable Care Act of 2010 includes a provision that requires every tax exempt, non-governmental hospital to:

- Conduct a Community Health Needs Assessment (CHNA) at least every three years.
- Adopt a Strategic Implementation Plan that includes how the needs identified in the assessment will be met.
- Report to the Internal Revenue Service via its 990 tax form how it is meeting its implementation plan.

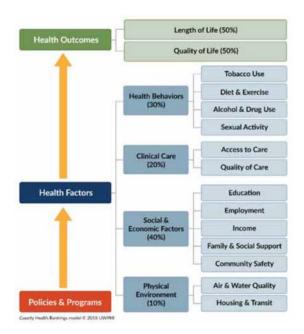
The Community Health Needs Assessment Report details the process used to collect, disseminate and prioritize the information in the assessment. The Medical Center at Caverna worked closely with local healthcare and public health leaders throughout the assessment process.

The end result of the assessment process was the development by the hospital of a strategic plan to address the major needs identified.

#### **Process**

In September 2011, The Medical Center at Caverna joined with the Barren River District Health Department and numerous other healthcare providers, community organizations and leaders to form the Barren River Community Health Planning Council ("Council"). The Council's membership consists of non-profit organizations that seek to recognize and serve those most in need in order to benefit the whole community. The goal of the Council was to plan and implement a community health needs survey and assessment process followed by identification of key healthcare needs for the community and then development of strategic plans to meet those needs. Over the fall and winter of 2014-2015, partners voted to change the name of the council to the Barren River Initiative to Get Healthy Together or "BRIGHT Coalition".

In spring 2018, the BRIGHT Coalition initiated Cycle 3 of the community assessment. Members of the coalition were restructured into four subcommittees based on the health focus areas inspired by social determinants of health and the County Health Rankings & Roadmaps. These areas include: health behaviors, clinical care, social and economic factors, and physical environment. Members joined the group they most closely identified with professionally.



Gaps and assets related to each of the four newly formed group's area of focus were identified for each of the 10 counties. From there, each of the groups developed survey questions they felt would identify the community needs in their specific focus area. Coalition members were given a chance to review the entire survey as well as provide feedback for changes and improvements to the survey

questions before it was distributed. The survey was disseminated September 1 – November 30, 2018 to all 10 counties in the BRADD area.

The survey was available electronically on hospital and health department websites as well as on paper. The survey was placed in free standing health clinics, libraries, UK Extension office locations, distributed at health fairs, distributed to over 50,000 homes via the Med Center Health WellNews publication with paid postage for return, placed in the Bowling Green Daily News newspaper and provided to local housing authorities. The goal was to have as many different populations represented in the BRADD area respond to the survey as possible. The underserved populations were especially a focus as far as a desired group of survey respondents.

The surveys were analyzed by the Barren River Area Health Department. After reviewing the data collected, it was determined by the BRIGHT Coalition that there was not enough representation of the underserved population. Each of the four BRIGHT workgroups determined where the underserved population could potentially be reached and which specific topic(s) of the survey they wanted to narrow in on to collect more information. Questions were developed to survey the specific populations either individually or in a focus group setting. It was also determined that it would be beneficial to ask professionals that work with these populations of people to determine barriers they encounter when trying to meet the needs of the communities they serve.

#### **Priorities Identified by BRIGHT**

Each BRIGHT Coalition subcommittee identified data driven objectives for their area of focus as listed below.

#### **Health Services**

Increase primary care access across BRADD

#### Health Equity

- Increase support for healthy child and family development
- Educate residents and community organizations on available human and social services
- Implement Health in All Policies approach across the BRADD

#### Health Environment

- Educate the public about the importance of the cleanliness of our water resources and air quality
- Decrease commute times throughout the region
- Increase development of mixed-use areas that: improve walkability, encourage biking, provide affordable housing, elevate access to fresh, healthy foods, reduce the number of fatalities and injuries, minimize automotive traffic, increase transit use, enhance air quality



#### Healthy Lifestyles

- Access to fresh and healthy food
- Alcohol use, substance abuse and mental health awareness
- Incorporating exercise and healthy habits

In addition to the work with BRIGHT, we felt it was important to include the work conducted by the Hart County Chamber of Commerce in how our priorities were determined. Based on feedback from its membership, the Chamber established the following item in its 2018 Program of Work Plan:

 Host a community conversation about addiction and substance abuse with the goal of identifying existing resources, determining ways to combat the stigma of addiction, and developing strategies to help ensure individuals have access to treatment needed to return to healthy productive lives.

The Chamber then hosted a workshop entitled "Opening the Door: Conversations About Addiction" in February 2018. Speakers at this workshop included representatives from law enforcement, State government, industry, and the keynote speaker, Alex Elswick, an Addiction Specialist from the University of Kentucky. This workshop was followed by a community forum to determine next steps for the Hart County community.

From this forum, the Hart County Addiction Task Force was formed, which later changed its name to Hart Addiction Resource Team (HART). The mission of HART is to "help individuals who are struggling with addiction to find and follow a path to recovery by promoting education and advocacy of community resources."

Based on feedback from the BRIGHT Coalition survey results, as well as feedback from the Hart County Chamber of Commerce and the Hart Addiction Resource Team, The Medical Center at Caverna intends to address the following priority health issues in 2019-2021:

- Substance Abuse
- Chronic Disease

#### **Substance Abuse**

Substance abuse will be a main focus for this community health plan period based on growing data seen within our hospital system over the past five years as well as concern from outside sources.

An increase in overdoses has been seen in the Med Center Caverna emergency department. Another area of concern voiced by hospital medical and security staff is an increase in violence towards medical staff as well as increasing challenges to control pain in this population of patients. Based on these findings and growing concern with opioid abuse spreading in areas surrounding our



region, a substance abuse committee was established in 2018 within the hospital system which includes community partners as well. We realize this is a community wide issue and will take full community effort to affect change.

A regional substance abuse forum was held in November 2018 to educate community partners as well as establish a working task force to address prevention, treatment and recovery in the area of substance abuse. These efforts will be ongoing and are inclusive of all ten counties in the BRADD region. We will continue to make efforts to expand our community partnerships and build alliances in this area.

#### **Chronic Disease**

Chronic disease including access to care and prevention of obesity, diabetes, lung disease and heart disease have been ongoing focuses for the previous assessment periods. We know, if left uncontrolled, obesity and diabetes can have a significant negative impact on overall health and quality of life and are often the catalyst of other chronic health issues. For these reasons, we feel it is important to continue efforts in these areas.

# <u>Explanation of BRIGHT Coalition priorities that will not be addressed at this time by The Medical Center at Caverna:</u>

Many excellent priorities were identified by the BRIGHT Coalition subcommittees. It is important to realize that many constituencies are represented by the BRIGHT Coalition including, but not limited to, education/school systems, governmental entities, public health, industry, faith-based organizations and social services.

The Medical Center at Caverna chose the two priories mentioned above, at the exclusion of the other BRIGHT Coalition subcommittee priorities, because of the following reasons.

- Other organizations are better suited to addressing some of the BRIGHT Coalition priorities
- The Medical Center at Caverna has limited resources and feels the two selected priorities are the best areas for focus for us
- Some of the BRIGHT Coalition priorities we excluded from our own set of priorities require significant funding and changes in community infrastructure, which are beyond our control

The assessment results and strategic plan were submitted to the hospital board for review and approval and then made available to the community on the Med Center Health website. The BRIGHT Coalition's Executive Summary booklets outline the Community Health Plan for 2019-2021 and are available as a link on the Med Center Health website as well as in paper format throughout the community.



# **Community Demographics: Barren River Area Development District including Hart County**

# **Key Indicators**

Hart County Kentucky

**Total Population** 18,757 4,454,189

Data Source: Population Division, U.S. Census Bureau

#### **Education Level**

County	High School Graduation	Some
		College
Allen	88%	49%
Barren	84%	50%
Butler	93%	42%
Edmonson	93%	47%
Hart	98%	41%
Logan	89%	49%
Metcalfe	93%	42%
Monroe	98%	48%
Simpson	94%	45%
Warren	93%	64%
Kentucky	89%	60%

Reference: County Health Rankings and Roadmaps. November 2015. Retrieved from: http://www.countyhealthrankings.org/rankings/data/ky

# Poverty Level and Median Household Income

County	Children in Poverty, Percent	Persons in Poverty, Percent	Median Household Income in 2017 dollars 2013-2017
Allen	28%	21.8%	\$40,598
Barren	30%	22.1%	\$39,658
Butler	27%	17.1%	\$39,362
Edmonson	31%	16.9%	\$41,114
Hart	30%	20.0%	\$37,315
Logan	26%	17.9%	\$40,982
Metcalfe	37%	23.4%	\$35,594

Monroe	35%	24.3%	\$35,665
Simpson	25%	14.4%	\$44,989
Warren	23%	16.1%	\$49,508
Kentucky	24%	17.2%	\$46,535

Reference: County Health Rankings and Roadmaps. February 2019. Retrieved from: <a href="http://www.countyhealthrankings.org/rankings/data/ky">http://www.countyhealthrankings.org/rankings/data/ky</a> Reference: U. S. Census Bureau. April 1, 2010, (V2018). Retrieved from: <a href="https://www.census.gov/quickfacts/fact/table/">https://www.census.gov/quickfacts/fact/table/</a>

## **Unemployment Rates**

County	Unemployed	Labor	%
		Force	Unemployed
Allen	300	9,095	3.3%
Barren	748	19,051	3.9%
Butler	215	5,326	4.0%
Edmonson	223	4,935	4.5%
Hart	323	8,202	3.9%
Logan	396	12,544	3.2%
Metcalfe	154	4,149	3.7%
Monroe	224	4,943	4.5%
Simpson	303	8,756	3.5%
Warren	2,064	64,398	3.2%

Reference: Kentucky Career Center. December 2018 Retrieved from: https://kystats.ky.gov/Content/Reports/CurrentLAUS.xlsx

# **Health Statistics & Rankings**

Health Behaviors	Kentucky	Warren	Allen	Barren	Butler	Edmonson	Hart	Logan	Metcalfe	Monroe	Simpson
Adult smoking	24%	19%	22%	23%	23%	21%	24%	22%	26%	24%	23%
Adult obesity	34%	32%	36%	32%	32%	31%	37%	35%	34%	34%	39%
Physical inactivity	28%	24%	34%	31%	36%	26%	37%	38%	32%	29%	27%
Food Insecurity	16%	10%	14%	14%	14%	16%	12%	11%	15%	14%	12%
Limited access to healthy foods	6%	6%	0%	4%	4%	1%	4%	7%	1%	1%	6%
Quality of Life											
Diabetes prevalence	13%	10%	14%	14%	14%	16%	12%	11%	15%	14%	12%
Clinical Care											
Mental health providers	520:1	470:1	1720:1	760:1	1280:1	3030:1	1550:1	1770:1	1110:1	1180:1	1060:1

Source: Robert Wood Johnson, CountyHealthRankins.org, 2018 County Rankings

Data Pulled 2/5/19



# Other Demographic Data from the U.S. Census Bureau

	Hart Co.	<u>U.S.</u>
<u>Housing</u>		
Median value of owner-occupied housing units	\$90,200	\$193,500
Median gross rent	\$508	\$982
<u>Health</u>		
% with a disability, under age 65 years	16.7%	8.7%
% without health insurance, under 65 years	7.4%	10.2%
<u>Economic</u>		
In civilian labor force, % of population age 16 years+	52.8%	63.0%
Median household income	\$37,315	\$57,652
Per capita income	\$19,715	\$31,177



# THE MEDICAL CENTER at CAVERNA IMPLEMENTATION STRATEGIES FOR ADDRESSING COMMUNITY HEALTH NEEDS 2019 – 2021

Through the research and recommendations from the Community Health Needs Assessment, hospital staff, administration and Board of Directors, the following strategies will guide The Medical Center at Caverna's leadership in addressing our community's health needs over the next three years.

# Partnerships With Key Community Organizations

Key partners are listed below:

- American Red Cross
- Hart Addiction Resource Team
- National Stroke Association
- Kentucky Heart Disease and Stroke Prevention Task Force
- American Lung Association
- American Heart Association and Society of Cardiovascular Patient Care
- Barren River District Health Department
- Kentucky Cancer Program
- American Cancer Society
- South Central Kentucky AHEC



# **Implementation Strategies**

# Identified Priority: Substance Abuse

#### Goals:

- Reduce the incidence of drug related overdoses and deaths
- Increase community awareness of the options available to assist those struggling with substance abuse problems

#### Partners:

- Barren River District Health Department
- Hart County Addiction Resource Team

#### Plan:

- 1. Provide a member to serve on the Hart Addiction Resource Team.
- 2. Explore with our community partners how to fill identified gaps in treatment and recovery in our community.
- 3. Promote awareness of treatment options available to those struggling with chemical addiction.
- 4. Educate and provide tools to help providers safely prescribe opioids and monitor usage.



# Identified Priority: Chronic Disease Prevention and Management

#### Goals:

- Enhance public knowledge of obesity risk and its adverse effects on health
- Promote lifestyle changes to reduce risk of obesity and other chronic diseases
- Educate the public on resources available to reduce obesity
- Educate the public on resources available to treat chronic diseases including diabetes, heart disease and lung disease

#### Partners:

- Barren River District Health Department
- UK Extension Office
- Medicaid Managed Care Program/Case Management
- Kentucky Heart Disease and Stroke Prevention Task Force
- Hart County Schools
- Caverna Schools
- American Heart Association
- American Lung Association
- UK Markey Cancer Center

#### Plan:

- 1. Promote educational offerings related to chronic disease prevention and management and provide space, as available, for these offerings.
- 2. Provide or support community health fairs with blood pressure screenings, glucose screenings and stroke risk assessments.
- **3.** Provide educational materials related to chronic disease prevention and management at health fairs and other community events.
- **4.** Encourage hospital employees to take advantage of healthy lifestyle initiatives as opportunities arise.

- **5.** Increase our focus on chronic disease prevention and management in our two Rural Health Clinics.
- **6.** Work with partners to promote the implementation of smoke free environments throughout the community.

#### Communication Plan

The Medical Center at Caverna will publish the Community Health Needs Assessment, including the survey results and strategic plan, on its web site and make hard copies available to the public upon request. The results will also be incorporated into the hospital's annual IRS tax form 990 submission.

#### **Conclusion**

The Medical Center at Caverna is committed to the Community Health Needs Assessment and believes that this process will continue to strengthen relationships with other healthcare providers and organizations in the community to improve the quality of life in the communities we serve.